



COMMENTARY

GROUP

Aspen has built on the strong showing of the first six months to record excellent full year results reflected in a 31% growth in headline earnings per share to 103.7 cents. This performance was based on revenue growth of 16% to R2 002 million and an improvement in operating margins resulting in an increase in operating profit of 24% to R554 million. Earnings also benefited from a R32 million reduction in financing costs over the prior year due to the Group's strong cash generation and good working capital management.

SOUTH AFRICAN OPERATIONS

The past year was marked by deflationary conditions and continuous uncertainty caused by a changing legislative environment. The strong rand has made South Africa an attractive destination for importers, raising competition further in an already competitive market. The strength of the local currency has had some benefits to Aspen. Approximately half of finished product content is imported. The resultant lower rand cost of imported raw materials as well as more effective procurement has reduced the effect of falling selling prices. Revenue growth of 19% by the South African business in this environment was an exceptional result.

The Pharmaceutical Division achieved growth of 22% in revenue notwithstanding that the average selling price of pharmaceutical products marketed in the private sector fell by 6%. This growth was achieved through increased volumes. The strong performance was underpinned by the increased contribution of products launched in the latter part of the previous year. The outstanding performer was the anti-depressant Cilift, the generic of Cipramal. Strong performances under co-marketing and distribution agreements with multi-national companies supported the good showing of this division.

Revenue growth in the Consumer Division was 11%. This included the contribution of infant nutritionals in the final quarter of the year. Over-the-counter ("OTC") products performed well as last year's Triomed acquisition achieved its potential. The capabilities of Aspen's OTC team were recognised when they were placed first in the nationwide Campbell Belman Confidence Standing survey. This survey of retail pharmacies and buying groups assessed the 36 leading OTC companies in South Africa. Market share of leading brands was improved in a very competitive fast moving consumer goods market. However, there were reversals in contribution from the natural products range. The infant nutritional range licensed from Wyeth which commenced trade in the final quarter did not contribute to profits due to the high cost of initial imported inventory.

Production volumes during the year were at a record high. The construction of the oral solid dosage ("OSD") production facility has been completed and is operational. The inspection of the OSD facility by the South African Medicines Control Council ("MCC") has taken place. The inspections by the regulatory authorities of the UK, the USA, Australia and the World Health Organisation are expected to take place over the next six months. The OSD facility provides much needed additional capacity for the South African market and the capability to export to other regulated markets. The prospect of further extension to the Group's production capabilities is under consideration.

INTERNATIONAL OPERATIONS

The international operations contributed 20% to Group revenue even though there was a contraction in revenue from Co-pharma. Earnings before interest, tax and amortisation ("EBITA") increased by 77% to R78 million despite the stronger rand.

Aspen Australia has doubled revenue in both its Pharmaceutical and Consumer Divisions. This has been achieved by a capable management team optimising opportunities. EBITA of R38 million is up 79% on the prior year.

During April 2004, UK based Aspen Resources acquired two cephalosporin molecules from multinational Eli Lilly ("Lilly") for R57 million to increase its portfolio of intellectual property. The products are distributed by Aspen Australia. The EBITA recorded by Aspen Resources of R32 million represents an encouraging start to this initiative.

Co-pharma's performance was significantly weaker than the prior year as an ultra-competitive market, supply problems and the absence of new products combined to restrict revenue to R203 million (prior year R295 million) and EBITA to R8 million (prior year R22 million). Once the Group has begun manufacturing product for Co-pharma in the OSD facility, an improvement in Co-pharma's performance is expected.

CASH FLOWS AND FINANCE COSTS

Strong cash flows were again evident during the year. Operating cash flow per share of 140.5 cents substantially exceeded the benchmark headline earnings per share.

Increased investment in working capital was limited to only R28 million despite the growth in trading operations. Growth in stock, and particularly debtors was restricted below the level of business expansion. Negotiated extension of certain creditor's terms added to the benefit.

The strong cash flows and the lowering of interest rates led to a net interest charge of R9.7 million (prior year R28.9 million). A net foreign exchange loss of R10.2 million (prior year R10.5 million) was incurred as a result of the cost of forward exchange contracts closing at above the spot rate. Fair value gains of R6.6 million (prior year R0.2 million) were made on the revaluation of financial instruments in terms of accounting standard AC 133. Total net financing costs reduced from R57 million last year to R25 million.

SOCIAL RESPONSIBILITY DISEASES

Aspen recently received the registration by the MCC of the balance of its anti retroviral ("ARV") product dossiers. Aspen now has registrations for Stavudine, Didanosine, Nevirapine, Lamivudine, Zidovudine and the Lamivudine-Zidovudine combination. These generic ARVs will be manufactured at the Group's Port Elizabeth production facility. The tablets and capsules will be manufactured in the OSD facility. Aspen's generic ARVs allow for the supply of a full triple combination therapy. The South African government's first tender for the supply of ARVs closed on 6 August 2004. Aspen anticipates the results of its submission shortly. Aspen expects to extend its supply of generic ARVs further afield under initiatives such as President Bush's US\$15 billion Emergency Plan for AIDS relief and the Clinton Foundation.

Lilly recognised Aspen's manufacturing capabilities and its status as a leader in the fight against infectious diseases in Africa in an agreement announced on 5 February 2004, which provides for the transfer to Aspen by Lilly of global technology, intellectual property and funding that will enable Aspen to manufacture essential antibiotics (capreomycin and cycloserine) needed to treat patients with multi-drug resistant tuberculosis.

BLACK ECONOMIC EMPOWERMENT ("BEE")

Aspen repurchased 21.3 million shares from BEE shareholders, Peu Health (Pty) Limited ("Peu"), on 30 July 2004, at a price of 1 100 cents per share. The share buy back was necessitated by Peu's funding structure being unwound. Aspen has announced that the shares bought back from Peu may be used to facilitate further BEE transactions (refer to the renewal of Cautionary Announcement below).

PROSPECTS

The implementation of the single exit pricing legislation has brought greater certainty to the South African healthcare environment. Legal challenges to legislation and the future benchmarking of international pharmaceutical prices may yet bring further change. However, the drive for lower medicine prices will continue. Aspen is the generic market leader, boasts an exceptional generic pipeline and has manufacturing facilities capable of producing quality product at internationally competitive prices. These fundamentals have allowed Aspen to adapt to the challenges of this changing environment and to emerge well placed to continue growing in the South African market.

The acquisitions of Fine Chemicals Corporation (Pty) Limited ("FCC") and Nutricia (Pty) Limited ("Nutricia") were completed after the financial year end. FCC, the only manufacturer of active pharmaceutical ingredients ("APIs") in South Africa, presents a unique opportunity to develop the capability to manufacture the essential APIs for ARVs in South Africa. Aspen has commenced discussions with prospective technology partners. The acquisition of Nutricia, renamed Aspen Nutritionals (Pty) Ltd, provides access to an infant milk formula ("IMF") manufacturing facility. The combined volumes of the Infacare brands acquired from Nutricia and the licensed Wyeth IMF brands will provide the necessary critical mass to allow for the manufacture of IMFs at competitive prices.

Further growth in the international operations is anticipated. This is likely to be led by the realisation of additional opportunities in Australia and the commencement of exports from the OSD facility in the second half of the year.

DIVIDEND DECLARATION

Taking into account the earnings performance and strong cash flows the directors have declared a dividend of 30 cents per share for the year ended 30 June 2004, payable to those shareholders recorded in the register on Friday, 29 October 2004. This represents an increase of 50% over the previous year and is covered 3.33 times (prior year 3.84 times) by earnings per share. In compliance with AC 107 (events after balance sheet date), this dividend will only be accounted for in the financial statements in the year ending 30 June 2005. It remains the policy of Aspen to declare a final dividend when the preliminary results for each financial year are released.

The last day to trade "cum" the dividend in order to participate in the dividend will be Friday, 22 October 2004. The shares of Aspen will commence trading "ex" the dividend from the commencement of business on Monday, 25 October 2004 and the record date will be Friday, 29 October 2004. The dividend will be paid on Monday, 1 November 2004. Share certificates may not be dematerialised or rematerialised between Monday, 25 October 2004 and Friday, 29 October 2004, both days inclusive.

RENEWAL OF CAUTIONARY ANNOUNCEMENT

Further to the cautionary announcements dated 6 May 2004 and 24 June 2004, shareholders are advised that discussions in respect of the proposed BEE transaction are still in progress which, if successfully concluded, may have a material effect on the price of Aspen shares. Accordingly, shareholders should continue exercising caution when dealing in Aspen shares until a further announcement is made.

By order of the board

SB Saad
(Group Chief Executive)

MG Attridge
(Deputy Group Chief Executive)

HA Shapiro
(Company Secretary)

Woodmead
17 August 2004